



Interim report for 1 January – 30 June 2022

Accelerating growth momentum and upgrade of 2022 outlook

Highlights

- Organic growth was 6.7% in H1 2022 (H1 2021: (0.2)%) driven by continued return-to-office trends, customers' increased investments in the attractiveness of the workplaces and implemented price increases.
- Operating margin before other items was 4.1% in H1 2022 (H1 2021: 3.0%). The improvement was primarily due to the execution of the turnaround initiatives in the underperforming contracts and countries.
- The rising inflation was managed tightly through price increases and cost control with a margin neutral effect.
- Free cash flow in H1 2022 was DKK (0.1) billion (H1 2021: DKK 1.3 billion). As expected, free cash flow was negatively affected by DKK 0.4 billion of one-off payments of provisions accounted for in 2020.
- With the divestment of Portugal, the divestment programme is now considered completed. The target of accumulated net proceeds of DKK 2 billion has been achieved.
- IAS 29 (hyperinflation accounting) was implemented in Q2 2022 for Turkey with effect from 1 January 2022. The impact on the Group's key financial KPIs (organic growth, operating margin and free cash flow) was immaterial. The implementation has no influence on ISS's underlying cash flow generation.
- Based on the performance in H1 2022, the outlook for organic growth and operating margin is upgraded. Organic growth is now expected to be above 5% and operating margin is expected to be above 4.75%. The outlook for free cash flow is unchanged (above DKK 1.0 billion). All metrics are before any effects of IAS 29.

For investor enquiries

Jacob Johansen, Head of Group Investor Relations
Phone: +45 21 69 35 91
E-mail: JJ@iss.biz

Kristian Tankred, Senior Investor Relations Manager
Phone: +45 30 67 35 25
E-mail: KRT@iss.biz

For media enquiries

Kenni Leth, Global Press & Media Relations
Phone: +45 38 17 66 21
E-mail: KLE@iss.biz

Contact information

ISS Global A/S
Buddingevej 197
DK-2860 Søborg
Tel.: +45 38 17 00 00
Fax.: +45 38 17 00 11
www.issworld.com
CVR 21 40 83 95

Key figures and financial ratios

Financials	H1 2022	H1 2021 ²⁾	2021
Results (DKKm)			
Revenue	36,953	34,902	71,383
Operating profit before other items, excl. IAS 29	1,515	1,042	2,920
Operating profit before other items	1,503	1,042	2,920
Operating profit	1,045	457	1,628
Financial expenses, net	(137)	(287)	(573)
Net profit from continuing operations	709	59	496
Net profit from discontinued operations	149	117	110
Net profit	858	176	606
Cash flow (DKKm)			
Cash flow from operating activities	569	1,793	3,221
Acquisition of intangible assets and property, plant and equipment, net	(288)	(236)	(424)
Free cash flow	(58)	1,309	1,900
Financial position (DKKm)			
Total assets	42,617	40,608	40,357
Goodwill	15,825	14,717	15,063
Additions to property, plant and equipment	154	134	308
Equity	6,221	3,334	4,245
Net debt	9,282	10,392	9,816
Ratios			
Financial ratios (% , unless otherwise stated)			
Organic growth	6.7	(0.2)	2.0
Acquisitions and divestments, net	(2.0)	(0.5)	(0.5)
Currency adjustment and other	1.2	(2.3)	(0.6)
Total revenue growth	5.9	(3.0)	0.9
Operating margin ¹⁾ , excl. IAS 29	4.1	3.0	4.1
Operating margin ¹⁾	4.1	3.0	4.1
Equity ratio	14.6	8.2	10.5
Non-financials			
Social data			
Full-time employees	76%	75%	76%
Employees end of period, number	354,086	363,219	354,394

Definitions, see Annual Report 2021.

¹⁾ Based on Operating profit before other items.

²⁾ Restated due to Chile being reclassified to continuing operations as of 31 December 2021.

Group performance

Operating results

ISS Global A/S is an indirectly wholly owned subsidiary of ISS A/S, a leading, global provider of workplace and facility service solutions. ISS Global A/S owns – directly or indirectly – the ISS Global Group's operating companies (together referred to as "ISS" or "the Group").

For further information about ISS Global A/S, see ISS Global A/S's Annual Report 2021, which is available at the Group's website, www.issworld.com.

Group revenue in the first six months of 2022 was DKK 37.0 billion, an increase of 5.9% compared with the same period last year. Organic growth in H1 2022 was 6.7% as the organic growth of 5.4% in Q1 2022 accelerated to 8.0% in Q2 2022. The impact from acquisitions and divestments, net was (2.0)%, and currency effects increased revenue by 1.2% whereof the net impact from hyperinflation restatement in Turkey (IAS 29) was 0.3%.

Organic growth was 6.7% in the first six months of 2022 driven by the continued recovery from Covid-19 as customers returned to offices in large markets leading to generally higher activity levels, especially within Retail, Hotels, Leisure and Transportation. ISS also saw an increase in sales to existing customers related to investments in improving the attractiveness of workplaces.

Portfolio revenue was positively affected by price increases implemented globally. Price increases in Turkey contributed by around 1%-point to Group organic growth.

The revenue from projects and above-base services declined organically by 3%, due to reduced demand for ad-hoc disinfection services. Demand for projects and above-base work was, however, maintained at a high level and still above pre-Covid-19 levels.

Revenue from key accounts continued its strong development and organic growth accelerated to 7.9%, driven by increased activity, return-to-office trends and contract wins. As such, key accounts' share of revenue increased in line with the OneISS strategy.

During the pandemic, ISS experienced negative organic growth for services dependent on customers being present at workplaces, mainly food services. In the first half of 2022, these services increased significantly, and revenue from food services increased by approximately 35%, primarily driven by the US. Food services accounted for 13% (H1 2021: 10%) of Group revenue in the first half. Organic growth for food services in the US was more than 75% in H1 2022.

All regions contributed to the positive development in H1 2022. In Americas, the organic growth was 29% due to relatively higher exposure to food services. Growth rates in Europe were strong and improved compared to previous periods. Despite the continued negative impact from Covid-19, the Asia & Pacific region also reported positive organic growth.

Revenue and growth YTD June 2022

DKK million	2022	2021 ¹⁾	Organic growth	Acq./ div.	Currency & other adj.	Growth 2022
Northern Europe	14,214	13,449	5 %	(0)%	1 %	6 %
Central & Southern Europe	11,871	11,710	5 %	(1)%	(3)%	1 %
<i>Central & Southern Europe, excl IAS 29</i>	<i>11,743</i>	<i>11,710</i>	<i>5 %</i>	<i>(1)%</i>	<i>(4)%</i>	<i>0 %</i>
Asia & Pacific	6,735	6,161	3 %	(1)%	7 %	9 %
Americas	3,873	3,310	29 %	(16)%	4 %	17 %
Other countries	275	285	(5)%	-	1 %	(4)%
Corporate / eliminations	(15)	(13)	-	-	-	15 %
Group ²⁾	36,953	34,902	6.7%	(2.0)%	1.2%	5.9%

¹⁾ Restated due to Chile being reclassified to continuing operations as of 31 December 2021.

²⁾ The net impact from hyperinflation restatement in Turkey (IAS 29) was 0.3% on Group-level, that has been included in Currency & other adj.

Operating profit before other items excluding effect from IAS 29 (Turkey hyperinflation) amounted to DKK 1,515 million (H1 2021: DKK 1,042 million) corresponding to an operating margin of 4.1% (H1 2021: 3.0%). Including the effect from IAS 29, operating profit before other items was DKK 1,503 million and operating margin was 4.1%.

The increase in operating margin in the first half of 2022 was a result of the continued improvement of the underperforming contracts and countries and leverage from the higher revenue. This was partly offset by additional costs related to higher-than-normal sickness rates. Price increases implemented as a result of increased cost inflation are generally estimated to be margin neutral.

The margin improvement was predominantly attributable to the development in the European regions where the effects from improved profitability on the Deutsche Telekom contract and the UK contributed. The margin in the Americas declined compared to last year due to commercial investments in growth, a lower share of margin enhancing deep cleaning and disinfection services and timing effects. Furthermore, the margin in Chile declined due to depreciations being recognised this year, as the country has been reclassified back to continued operations.

Other income and expenses, net was an income of DKK 201 million (H1 2021: 458 million), due to gain on divestments, mainly related to the waste handling business in Hong Kong and the damage control business in the UK.

Financial expenses, net was DKK 137 million (H1 2021: DKK 287 million), including a monetary gain of DKK 102 million relating to hyperinflation restatement in Turkey (IAS 29). Excluding the impact from IAS 29, financial expenses, net was DKK 238 million. The slight decrease was mainly due to the partial redemption of EMTNs in December 2021.

The effective tax rate in H1 2022 was 21.9% (H1 2021: 65.3%) calculated as Income tax of DKK 199 million divided by Profit before tax of DKK 908 million, positively impacted by non-taxable gains from divestments.

Net profit from discontinued operations was DKK 149 million (H1 2021: DKK 117 million) in the first six months of 2022, including DKK 105 million of gain on divestment of the businesses in Portugal, Taiwan and Russia.

Net profit was DKK 858 million (H1 2021: DKK 176 million). The improvement compared to the same period last year was mainly due to improved operating profit before other items and goodwill impairment of DKK 459 million related to France in H1 2021.

Operating profit ¹⁾ and margin YTD June 2022

(DKKm)	2022		2021 ²⁾	
Northern Europe	631	4.4 %	378	2.8%
Central & Southern Europe	366	3.1 %	120	1.0%
<i>Central & Southern Europe, excl IAS 29</i>	<i>378</i>	<i>3.2 %</i>	<i>120</i>	<i>1.0%</i>
Asia & Pacific	388	5.8 %	370	6.0%
Americas	137	3.5 %	201	6.1%
Other countries	11	4.0 %	7	2.5%
Corporate / eliminations	(30)	-	(34)	-
Total	1,503	4.1 %	1,042	3.0%

¹⁾ Before other items

²⁾ Restated due to Chile being reclassified to continuing operations as of 31 December 2021.

Commercial development

In the first half of 2022, ISS saw improved commercial momentum, which was driven by several factors. First of all, the strict focus on retaining existing customers paid off and adjusted for the exit of the Danish Defence contract, the retention rate in Q2 2022 was at the highest level achieved in the last five years. This is underlined by the successful extensions with global key accounts Hewlett Packard Enterprises, a large undisclosed global pharmaceutical customer and Danske Bank.

In all commercial processes, strong discipline on pricing is enforced, and no uncapped inflation risk is being accepted. During the first half of 2022, ISS has refused a number of potential contracts as terms regarding inflation could not be accepted.

Return-to-office trends across the world accelerated during the period, driving increased activity levels. This development was most pronounced within services, where the development is reliant on people being present in workplaces, especially food services but also cleaning in hotels, airports and retailers. Revenue from food services increased approximately 35%, but it is still 18% below the pre-Covid-19 in Q2 2019, indicating further recovery potential.

Across the portfolio, ISS implemented price increases to offset the rising cost inflation. In the vast majority of contracts, ISS can pass on inflation to customers through contractual terms.

The demand for above-base services remains at a high level as projects and events offset some of the negative effects from lower revenue from deep cleaning and disinfection services. Customers' recognition of establishing the office of the future is driving additional commercial opportunities.

The pipeline of opportunities continues to be strong, and the quality is increasing. The decision process is typically longer than before Covid-19, as the continued global uncertainties delay long-term decisions, and several additional factors are included in the tender processes.

Revenue from key accounts was 72% (H1 2021: 69%) of Group revenue in the first six months of 2022 and grew 7.9% organically. This was 120bp better than the Group's organic growth.

In addition to the extension of a long list of existing contracts, ISS was awarded a new 5-year IFS contract with a major retailer in the US in June 2022. Annual revenue from the contract will account for around 1% of Group revenue, and it will be fully operational during Q4 2022.

Major key account developments ¹⁾	Countries	Segment	Term	Effective
Wins				
Aviation Customer	Austria	Transportation & Infrastructure	5.5 years	Q2 2022
Manufacturing Customer	Sweden & Belgium	Industry & Manufacturing	5 years	Q2 2022
Retail and Wholesale Customer	US & Canada	Retail and Wholesale	5 years	Q3 2022
Extensions/expansions				
Technology Customer	United Kingdom	Business Services & IT	1 year	Q1 2022
Pharmaceutical Customer	Spain	Pharmaceuticals	2 years	Q1 2022
Government Customer	United Kingdom	Public Administration	1.5 years	Q2 2022
Pharmaceutical Customer	Global	Pharmaceuticals	5 years	Q2 2022
Aviation Customer	Australia	Transportation & Infrastructure	4 years	Q2 2022
Pharmaceutical Customer	Denmark	Pharmaceuticals	4 years	Q2 2022
Salling Group	Denmark	Retail and Wholesale	3 years	Q1 2022
Healthcare Customer	Singapore	Healthcare	5 years	Q2 2022
South London and Maudsley NHS Foundation Trust	United Kingdom	Healthcare	2 years	Q2 2022
SingHealth Cluster	Singapore	Healthcare	3 years	Q2 2022
Victorian Department of Education and Training	Australia	Public Administration	1.5 years	Q3 2022
Danske Bank	Northern Europe (5 countries)	Business Services & IT	5 years	Q3 2022
Mining Service Customer	Australia	Energy & Resources	2 years	Q3 2022
Professional Services Customer	United Kingdom	Business Services & IT	1 year	Q4 2022
Public Administration Customer	Finland	Public Administration	5.5 years	Q4 2022
Energy Customer	Germany	Energy & Resources	5 years	Q1 2023
Healthcare Customer	United Kingdom	Healthcare	2 years	Q1 2023
Exits/losses				
Aviation Customer	United States	Transportation & Infrastructure		Q1 2022
Retail and Wholesale Customer (Partly lost)	Chile	Retail and Wholesale		Q2 2022

¹⁾ Annual revenue above DKK 100 million.

Free cash flow

Free cash flow in H1 2022 was DKK (58) million (H1 2021: DKK 1,309 million), a reduction of DKK 1,367 million compared to the same period last year. Free cash flow in H1 2022 was positively impacted by the improvement in operating profit before other items, whereas changes in working capital was less positive. In H1 2021, Covid-19 disrupted and delayed the holiday plans for a large number of staff across the business and thereby created a temporary positive effect on working capital. Generally, the strong focus on working capital management continued during 2022.

Cash flow from operating activities in H1 2022 amounted to DKK 569 million (H1 2021: DKK 1,793 million), a decrease of DKK 1,224 million due to less positive contribution from changes in working capital, and partly offset by improved operating profit before other items.

Changes in working capital in H1 2022 was positive mainly due to an increase in payables following the higher activity levels, primarily within food services with typically longer payment terms, as well as continued strong focus on working capital management. Receivables increased due to the higher activity levels. Utilisation of factoring of DKK 1.1 billion at 30 June 2022 was unchanged from 31 December 2021.

Cash outflow related to restructurings accounted for in 2020 amounted to DKK 0.4 billion (H1 2021: DKK 0.2 billion).

Cash flow from investing activities in H1 2022 amounted to DKK 277 million (H1 2021: DKK 646 million), a reduction of DKK 369 million, primarily due to lower cash inflow from divestments compared to the same period last year.

Cash flow from divestments of DKK 599 million mainly related to the waste management business in Hong Kong and Portugal. Investments in intangible assets and property, plant and equipment, net, was DKK 288 million (H1 2021: DKK 236 million), which represented 0.8% of Group revenue (H1 2021: 0.7%). The increase was a result of the higher activity level.

Cash flow from financing activities in H1 2022 amounted to DKK 133 million (H1 2021: DKK (808) million), an increase of DKK 941 million.

Divestment programme

The strategic divestment programme continued the good momentum with three countries being divested in the first half of 2022, i.e. Taiwan, Russia and Portugal. With Brunei being the only country remaining as asset held for sale and discontinued operations, the divestment programme is considered completed by the end of H1 2022. The targeted accumulated net proceeds of DKK 2 billion during 2021 and 2022 have now been secured. The process of divesting Brunei continues, but proceeds are expected to be immaterial.

Capital structure

The ISS Global Group is indirectly wholly owned by ISS A/S and is therefore part of the ISS A/S Group. Group Treasury manages financing activities and capital structure centrally for the ISS A/S Group as a whole. The ISS Global Group's financing activities and capital structure are not assessed independently of the ISS A/S Group.

ISS has strengthened the financial foundation through profitability improvement, strong cash generation and execution of the divestment programme.

Net debt decreased to DKK 9.3 billion at 30 June 2022 from DKK 10.4 billion at 30 June 2021, primarily due to the proceeds from divestments.

Equity

At 30 June, equity was DKK 6,221 million equivalent to an equity ratio of 14.6% (30 June 2021: 8.2%). The increase from 31 December 2021 was mainly a result of Net profit of DKK 858 million and hyperinflation (IAS 29) restatement of equity in Turkey at 1 January 2022 of DKK 768 million.

Russia-Ukraine conflict

In February 2022, a war in Ukraine broke out following Russia's invasion of the country. ISS is monitoring the developing humanitarian crisis, and the priority is the safety and well-being of people and customers.

ISS has no material activities in Ukraine. Furthermore, the business in Russia, which has been part of the strategic divestment programme since December 2020, was divested in March 2022. Consequently, it is management's assessment that the outbreak of the war will not have a material impact on the results of the Group's operations and financial position in 2022.

Hyperinflation in Turkey

Countries, where the cumulative three-year inflation exceeds 100%, are generally considered highly inflationary, and application of IAS 29 "Financial Reporting in Hyperinflationary Economies" must be considered. Based on monthly inflation data from the Turkey Statistical Institute, Turkey exceeded this threshold for the first time in February 2022. For the first six months of 2022, the inflation rate in Turkey was 42%. Consequently, ISS has implemented IAS 29 for the first time in this interim report with effect from 1 January 2022.

The aim of IAS 29 is to ensure that consolidated financial statements reflect the current purchasing power by restating reported numbers based on changes in the general price index and by applying end-of-period exchange rates.

Overall, the implementation of IAS 29 did not have a material impact on the Group's profit or loss and cash flow statements, and consequently the effect on our three key KPIs in H1 2022 was immaterial, i.e. organic growth and free cash flow were unchanged and operating margin decreased 3 bps.

As the restatement for hyperinflation has no direct influence on the underlying operations or financial performance, including cash flow generation, selected accounting figures are presented before restatement to provide the best possible transparency. This also ensures consistency between the external reporting and the internal management reporting and business reviews.

Throughout this interim report, commentary is provided including and excluding the impact from IAS 29, though for operating profit before other items the development is explained before restatement for hyperinflation. Likewise, our outlook continues to be presented excluding the impact from IAS 29.

Please refer to note 16, Hyperinflation in Turkey, for an overview of the implementation of IAS 29 and impact on the Group's financial statements.

Subsequent events

Other than as set out elsewhere in this Interim report, we are not aware of events subsequent to 30 June 2022, which are expected to have a material impact on the Group's financial position.

Regional Performance

Northern Europe

Revenue amounted to DKK 14,214 million in the first six months of 2022, which was an increase of 6% compared with the same period last year. Organic growth was 5% (H1 2021: (1)%). The effect from acquisitions and divestments, net was neutral, while currency effects impacted growth positively by 1%.



Organic growth was mainly driven by increased activity levels and return-to-office trends. Price increases implemented across the portfolio also contributed positively. Portfolio revenue grew by around 8%, while non-portfolio revenue declined due to lower demand for Covid-19 related deep cleaning and disinfection. Norway saw the strongest growth due to the start-up of the Equinor contract and strong recovery in the Hotels segment. Organic growth in Denmark was negative due to the exit of the contract with the Danish Defence by the end of May 2022. Organic growth in the UK was broadly flat.

Operating profit before other items amounted to DKK 631 million in H1 2022 (H1 2021: DKK 378 million) corresponding to an operating margin of 4.4% (H1 2021: 2.8%). The improvement was primarily driven by the UK, where strong execution of the financial turnaround improved the operating margin, and the turnaround target of a low-single digit run-rate margin was achieved by the end of Q1 2022. All countries in the region, except for Denmark due to lower revenue, improved margins as a result of leverage from higher revenue and solid cost control. Across the region, costs related to a higher-than-normal sickness rate partly offset the positive margin development.

Central & Southern Europe

Revenue amounted to DKK 11,871 million in the first six months of 2022, which was flat compared with the same period last year. Organic growth was 5% (H1 2021: 6%). The effect from acquisitions and divestments, net was negative 1%, while currency effects impacted growth negatively by 4% whereof the net impact from hyperinflation restatement in Turkey (IAS 29) was 1%.



Organic growth development was primarily driven by Turkey where price increases were successfully passed on to customers to offset underlying cost inflation as well as solid growth in the healthcare segment. Austria also delivered double-digit organic growth due to the start-up of the contract with Vienna Airport. In Germany, organic growth improved during the period and was only slightly negative in the first half of the year. In France, organic growth continued to be negative as commercial momentum is still subdued, among others due to ISS' industry segment exposure. Portfolio revenue grew organically by 6% for the region. Except for Turkey, the Central & Southern Europe region has relatively low exposure to food services, and therefore positive benefits from return-to-office trends are not as pronounced.

Operating profit before other items excluding IAS 29 amounted to DKK 378 million in H1 2022 (H1 2021: DKK 120 million) corresponding to an operating margin of 3.2% (H1 2021: 1.0%). The improved margin was primarily a result of the improved profitability on the Deutsche Telekom contract, though run-rate margin remained negative. Most countries in the region reported margin improvement from better operations despite additional costs due to a higher-than-normal sickness rate. Including the effect of IAS 29, operating profit before other items amounted to DKK 366 million, corresponding to a margin of 3.1%.

Asia & Pacific

Revenue amounted to DKK 6,735 million in the first six months of 2022, which was an increase of 9% compared to the same period last year. Organic growth was 3% (H1 2021: (1)%). The effect from acquisitions and divestments, net was (1)%, while currency effects were 7%.

Organic growth was driven by increased activity levels from return-to-office trends improving during the period with many countries in the region reopening as Covid-19 restrictions were lifted during Q2. Price increases contributed positively, and portfolio revenue grew organically by 5% in H1 2022, while above-base revenue declined as a result of lower demand for deep cleaning and disinfection. The strongest growth was seen in India and Australia within the transportation and infrastructure segment as flight traffic resumed. Organic growth in Hong Kong was slightly negative due to reinforced restrictions, which was largely offset by additional above-base revenue.



Operating profit before other items amounted to DKK 388 million in H1 2022 (H1 2021: DKK 370 million) corresponding to an operating margin of 5.8% (H1 2021: 6.0%). The stable development reflects the solid underlying growth and cost discipline despite lower demand for higher margin deep cleaning and disinfection services.

Americas

Revenue amounted to DKK 3,873 million in the first six months of 2022, which was an increase of 17% compared to the same period last year. Organic growth was 29% (H1 2021: (15)%). The effect from acquisitions and divestments, net was (16)% due the divestment of US Specialized Services, while currency effects impacted growth positively by 4%.



Organic growth in the Americas was primarily driven by food services as customers returned to the offices, supported by technology customers on the US West Coast commencing mandatory return-to-office programmes from the beginning of April. Food services in the US grew organically by more than 75% in H1 2022, and revenue was at index 76 compared to pre-Covid-19 levels in Q2 2019. Growth in the region was further supported by price increases implemented to offset rising cost inflation and both portfolio and above-base revenue showed double-digit organic growth. The ramp-up of contracts had a minor positive effect while the contract awarded with a major retailer will ramp-up during the second half.

Operating profit before other items amounted to DKK 137 million in H1 2022 (H1 2021: DKK 201 million) corresponding to an operating margin of 3.5% (H1 2021: 6.1%). The decline was driven by commercial investments in growth, including strengthening of the organisation and mobilisation of contract wins, a lower share of margin enhancing deep cleaning and disinfection services and timing effects which are expected to reverse in H2 2022. A part of that was due to the margin in Chile being lower as a result of recognition of depreciations this year, as the country was reclassified back to continued operations. The strong revenue recovery in food delivered broadly the same margin compared to last year as most contracts were renegotiated to costs plus commercial models.

Outlook

Outlook 2022

ISS Global A/S is an indirectly, wholly owned subsidiary of ISS A/S and an integrated part of the ISS A/S Group.

Based on the financial performance in the first six months, the outlook for 2022 is upgraded for organic growth and operating margin. The organic growth accelerated in H1 with stronger than expected return-to-office trends and continued positive effects from the implemented price increases. The execution of the OneISS strategy continued and the operating margin increased as benefits from the turnaround of the underperforming contracts and countries were realised.

While activity level and financial performance developed positively in H1 2022, global macro uncertainties remain high. In general, Covid-19 restrictions were lifted during the first half, and the outlook for 2022 assumes continued gradual return-to-office, but the pace is subject to uncertainty.

Organic growth is now expected to be above 5% compared to previously "above 2%" (2021: 2.0%) as a result of the increased activity level from accelerating return-to-office trends and customers' increased investments in workplaces. The continued implementation of price increases will affect organic growth positively and projects and above-base revenue is still expected to be slightly lower than in 2021.

Operating margin is now expected to be above 4.75% compared to previously "above 4.5%" (2021: 4.1%). The change of outlook is a result of the continued progress on the turnaround of the underperforming contracts and countries as well as leverage from the higher revenue. Cost inflation is managed tightly through price increases and cost reductions and the operating margin is therefore expected to be unaffected from this.

Free cash flow is expected to be above DKK 1.0 billion (unchanged from previous expectations) (2021: DKK 1.9 billion). The expected higher operating profit before other items compared to 2021 will have a positive effect on free cash flow. Inflow from changes in working capital is expected to be neutral to slightly positive following the positive impact from 2021.

Payments related to restructuring projects initiated in 2020 are still expected to reduce free cash flow by around DKK 0.5 billion.

The outlook should be read in conjunction with "Forward-looking statements" in the table to the below. The outlook is excluding any effects of IAS 29.

Outlook 2022		
	Annual report 2021	Interim report H1 2022
Organic growth	Above 2%	Above 5%
Operating margin ¹⁾	Above 4.5%	Above 4.75%
Free cash flow	Above DKK 1.0bn	Above DKK 1.0bn

¹⁾ Based on Operating profit before other items.

Forward-looking statements

This report contains forward-looking statements, including, but not limited to, the guidance and expectations in Outlook. Statements herein, other than statements of historical fact, regarding future event or prospects, are forward-looking statements. The words may, will, should, expect, anticipate, believe, estimate, plan, predict, intend or variations of such words, and other statements on matters that are not historical fact or regarding future events or prospects, are forward-looking statements. ISS has based these statements on its current views with respect to future events and financial performance. These views involve risks and uncertainties that could cause actual results to differ materially from those predicted in the forward-looking statements and from the past performance of ISS.

Although ISS believes that the estimates and projections reflected in the forward-looking statements are reasonable, they may prove materially incorrect, and actual results may materially differ, e.g. as the result of risks related to the facility service industry in general or ISS in particular including those described in this report and other information made available by ISS. As a result, you should not rely on these forward-looking statements. ISS undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except to the extent required by law.

The Annual Report of 2021 of ISS Global A/S is available at the Group's website, www.issworld.com.

Management statement

Copenhagen, 11 August 2022

The Board of Directors and the Managing Director have today discussed and approved the interim report of ISS Global A/S for the period 1 January – 30 June 2022.

The condensed consolidated interim financial statements have been prepared in accordance with IAS 34 “Interim Financial Reporting” as adopted by the EU and additional requirements of the Danish Financial Statements Act. The interim report has not been reviewed or audited.

In our opinion, the condensed consolidated interim financial statements give a true and fair view of the Group's assets, liabilities and financial position at 30 June 2022 and of the results of the Group's operations and consolidated cash flows for the financial period 1 January – 30 June 2022.

In our opinion, the Management review includes a fair review of the development in the Group's operations and financial conditions, the results for the period, cash flows and financial position as well as a description of the most significant risks and uncertainty factors that the Group face.

Managing Director

Kristoffer Lykke-Olesen

Board of Directors

Jacob Aarup-Andersen
Chairman

Kasper Fangel

Corinna Refsgaard

Bjørn Raasten

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- 27 [15](#) Government grants
- 28 [16](#) Hyperinflation in Turkey
- 30 [17](#) Subsequent events

Consolidated statement of profit or loss

1 January – 30 June

(DKKm)	Note	YTD 2022	YTD 2021
Revenue	3, 4, 16	36,953	34,902
Staff costs	5, 15	(23,486)	(22,875)
Consumables		(3,008)	(2,267)
Other operating expenses		(8,258)	(8,003)
Depreciation and amortisation ¹⁾	16	(698)	(715)
Operating profit before other items	16	1,503	1,042
Other income and expenses, net	6	201	458
Royalty		(624)	(553)
Goodwill impairment	7	-	(459)
Amortisation/impairment of brands and customer contracts		(35)	(31)
Operating profit	3	1,045	457
Financial income	16	170	45
Financial expenses	16	(307)	(332)
Profit before tax		908	170
Income tax	16	(199)	(111)
Net profit from continuing operations		709	59
Net profit from discontinued operations	8	149	117
Net profit	16	858	176
Attributable to:			
Owners of ISS Global A/S		822	170
Non-controlling interests		36	6
Net profit		858	176

¹⁾ Excluding Goodwill impairment and Amortisation/impairment of brands and customer contracts.

Consolidated statement of comprehensive income

1 January – 30 June

(DKKm)	Note	YTD 2022	YTD 2021
Net profit		858	176
Other comprehensive income			
Remeasurement gain/(loss) on defined benefit plans	13	365	650
Impact from asset ceiling	13	(210)	(638)
Tax		(40)	(3)
Net total, that will not be reclassified to profit or loss in subsequent periods		115	9
Foreign exchange adjustments of foreign entities		284	38
Fair value adjustments of net investment hedges		(84)	(83)
Recycling of accumulated foreign exchange adjustments on country exits		(40)	(4)
Hyperinflation restatement of equity at 1 January	16	768	-
Tax		18	18
Net total, that may be reclassified to profit or loss in subsequent periods		946	(31)
Other comprehensive income		1,061	(22)
Comprehensive income		1,919	154
Attributable to:			
Owners of ISS Global A/S		1,527	151
Non-controlling interests		392	3
Comprehensive income		1,919	154

Consolidated statement of cash flows

1 January – 30 June

(DKKm)	Note	YTD 2022	YTD 2021
Operating profit before other items		1,503	1,042
Operating profit before other items from discontinued operations	8	25	29
Depreciation and amortisation		698	715
Non-cash items related to Hyperinflation	16	(21)	-
Share-based payments	5	16	15
Changes in working capital	9	287	1,778
Changes in provisions, pensions and similar obligations		(436)	(378)
Other expenses paid		(3)	(9)
Interest received from companies within the ISS Group		41	32
Interest received, external		34	16
Interest paid, external		(164)	(165)
Income tax paid		(156)	(195)
Payments related to royalties		(1,255)	(1,087)
Cash flow from operating activities	16	569	1,793
Acquisition of businesses		(24)	(21)
Divestment of businesses	11	599	889
Acquisition of intangible assets and property, plant and equipment		(309)	(245)
Disposal of intangible assets and property, plant and equipment		21	9
Acquisition of financial assets, net		(10)	14
Cash flow from investing activities	16	277	646
Other financial payments, net		(126)	(685)
Payments (to)/from companies within the ISS Group, net		693	354
Repayment of lease liabilities		(428)	(462)
Transactions with non-controlling interest		(6)	(15)
Cash flow from financing activities	16	133	(808)
Total cash flow		979	1,631
Cash and cash equivalents at 1 January		3,427	2,741
Total cash flow		979	1,631
Foreign exchange adjustments		96	93
Cash and cash equivalents at 30 June		4,502	4,465
Free cash flow	10, 16	(58)	1,309

Consolidated statement of financial position

(DKKm)	Note	30 June 2022	30 June 2021	31 December 2021
Assets				
Intangible assets	16	17,053	15,514	16,055
Property, plant and equipment and leases	16	3,160	3,182	3,273
Receivables from companies within the ISS Group		3,247	3,144	3,164
Deferred tax assets		927	899	790
Other financial assets		502	318	451
Non-current assets		24,889	23,057	23,733
Inventories		200	167	177
Trade receivables		11,068	9,828	10,406
Tax receivables		138	171	164
Receivables from companies within the ISS Group		55	83	466
Other receivables		1,733	1,505	1,491
Cash and cash equivalents		4,502	4,465	3,427
Assets held for sale	12	32	1,332	493
Current assets		17,728	17,551	16,624
Total assets		42,617	40,608	40,357
Equity and liabilities				
Equity attributable to owners of ISS Global A/S		5,566	3,309	4,039
Non-controlling interests		655	25	206
Total equity	16	6,221	3,334	4,245
Loans and borrowings		15,901	17,100	16,032
Pensions and similar obligations	13	1,214	1,439	1,351
Deferred tax liabilities	16	564	324	378
Provisions	14	591	294	755
Non-current liabilities		18,270	19,157	18,516
Loans and borrowings		1,241	996	866
Trade and other payables		6,568	5,397	5,566
Tax payables		133	108	174
Other liabilities		9,472	9,526	9,749
Provisions	14	700	1,507	961
Liabilities held for sale	12	12	583	280
Current liabilities		18,126	18,117	17,596
Total liabilities		36,396	37,274	36,112
Total equity and liabilities		42,617	40,608	40,357

Consolidated statement of changes in equity

1 January – 30 June

(DKKm)	Note	Attributable to owners of ISS Global A/S					
		Share capital	Retained earnings	Translation reserve ¹⁾	Total	Non-controlling interests	Total equity
2022							
Equity at 1 January		180	4,816	(957)	4,039	206	4,245
Net profit		-	822	-	822	36	858
Other comprehensive income		-	115	590	705	356	1,061
Comprehensive income		-	937	590	1,527	392	1,919
Transactions with non-controlling interests		-	-	-	-	57	57
Transactions with owners		-	-	-	-	57	57
Changes in equity		-	937	590	1,527	449	1,976
Equity at 30 June		180	5,753	(367)	5,566	655	6,221
2021							
Equity at 1 January		180	3,998	(1,012)	3,166	29	3,195
Net profit		-	170	-	170	6	176
Other comprehensive income		-	9	(28)	(19)	(3)	(22)
Comprehensive income		-	179	(28)	151	3	154
Transactions with non-controlling interests		-	(8)	-	(8)	(7)	(15)
Transactions with owners		-	(8)	-	(8)	(7)	(15)
Changes in equity		-	171	(28)	143	(4)	139
Equity at 30 June		180	4,169	(1,040)	3,309	25	3,334

¹⁾ At 30 June 2022, accumulated foreign exchange losses of DKK 17 million related to discontinued operations (30 June 2021: exchange losses of DKK 17 million). In addition, at 30 June 2022, DKK 381 million under the translation reserve relates to hyperinflation restatement of non-monetary items at 1 January 2022.

1 Basis of preparation

The condensed consolidated interim financial statements of ISS Global A/S for the period 1 January - 30 June 2022 comprise ISS Global A/S and its subsidiaries (collectively, the Group) and have been prepared in accordance with IAS 34 "Interim Financial Reporting" as adopted by the EU and additional requirements of the Danish Financial Statements Act.

The report does not include all the information and note disclosures required in the annual consolidated financial statements, and should be read in conjunction with the Group's consolidated financial statements as at 31 December 2021.

The accounting policies adopted are consistent with those applied in the preparation of the Group's consolidated financial statements for the year ended 31 December 2021, except for the adoption of IAS 29 "Financial Reporting in Hyperinflation Economies" and a number of new and amended standards, which became applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting these new and amended standards, except as set out below for IAS 29.

IAS 29 "Financial Reporting in Hyperinflation Economies"

Effective 1 January 2022, the Group has implemented IAS 29 "Financial Reporting in Hyperinflationary Economies", as management has considered Turkey as a hyperinflationary environment. Management has based its assessment on the cumulative inflation, which has exceeded more than 100% over three years. As a result, the financial statements of ISS Turkey for H1 2022 have been restated for hyperinflation before the reported amounts were translated to the Group's functional currency, DKK. Comparative figures have not been restated. The implementation impact and the applied accounting policies are disclosed in note 16, Hyperinflation in Turkey.

2 Significant accounting estimates and judgements

The preparation of condensed consolidated interim financial statements requires management to make estimates, judgements and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. Actual results may differ from these estimates.

In H1 2022, global macroeconomic uncertainties remained at a high level, which among others led to increasing interest rates and rising cost and labour inflation. These developments and uncertainties have impacted certain accounting estimates and judgements, including assumptions made by management, most significantly in relation to:

- Goodwill impairment (see note 7)
- Pensions and similar obligations (see note 13)
- Onerous contracts (see note 14)
- Hyperinflation in Turkey (IAS 29) (see note 16)

Except for the above, and the judgements and estimates commented upon in other notes of these condensed consolidated interim financial statements, the significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 December 2021, cf. 7.1 to the consolidated financial statements for 2021.

3 Segment information

ISS is a leading, global provider of workplace and facility service solutions operating in more than 30 countries. Operations are generally managed based on a geographical structure in which countries are grouped into regions. The regions have been identified based on a key principle of grouping countries that share market conditions and cultures. Countries where we do not have a full country support structure, which are managed by Global Operations, are combined in a separate segment "Other countries".

Effective 1 January 2022, the Group reorganised its European business into the regions Northern Europe and Central & Southern Europe consistent with the Group's internal management and reporting structure. As a result, the Netherlands, Belgium, Poland and Lithuania were moved from Continental Europe to Northern Europe. Asia & Pacific and Americas remained unchanged. Comparative figures for 2021 were restated accordingly.

(DKKm)	Central & Southern Europe	Northern Europe	Asia & Pacific	Americas	Other countries	Total segments
YTD 2022						
Revenue ¹⁾	11,743	14,214	6,735	3,873	275	36,840
Hyperinflation restatement of revenue ²⁾	128	-	-	-	-	128
Total revenue	11,871	14,214	6,735	3,873	275	36,968
Operating profit before other items	378	631	388	137	11	1,545
Hyperinflation restatement of operating profit before other items ²⁾	(12)	-	-	-	-	(12)
Operating profit before other items	366	631	388	137	11	1,533
Operating profit	166	445	395	64	6	1,076
YTD 2021						
Revenue ¹⁾	11,710	13,449	6,161	3,310	285	34,915
Operating profit before other items	120	378	370	201	7	1,076
Operating profit	(64)	142	264	144	4	490

¹⁾ Including internal revenue which due to the nature of the business is insignificant and therefore not disclosed.

²⁾ ISS Turkey was restated for hyperinflation in accordance with IAS 29, see note 18, Hyperinflation in Turkey.

Reconciliation of operating profit

(DKKm)	YTD 2022	YTD 2021
Operating profit for reportable segments	1,076	490
Unallocated corporate costs	(31)	(33)
Operating profit	1,045	457

4 Revenue

(DKKm)	YTD 2022	YTD 2021
Key accounts	26,391	23,907
Large and medium	8,394	8,890
Small and route-based	2,168	2,105
Revenue	36,953	34,902

5 Share-based payments

LTIP 2022

At 30 June 2022, a total of 1,303,211 new performance-based share units (PSUs) were granted to members of the EGM (EGMB and Corporate Senior Officers of the ISS A/S Group) and other senior officers of the Group. The programme is described in the consolidated financial statements for 2021. Like previous grants under the LTIP, the PSUs will vest on the date of the third anniversary of the grant, subject to achievement of certain performance targets and service criteria. Upon vesting, each PSU entitles the holder to receive one share at no cost.

	LTIP 2022
PSUs and participants (number)	
Maximum PSUs under the programme at grant date	1,509,951
Total PSUs granted	1,303,211
Participants	144
Fair value (DKKm)	
Grant date fair value of PSUs expected to vest	107

LTIP 2019 (vested)

In March 2022, the LTIP 2019 programme vested. Based on the annual EPS and TSR performances for 2019, 2020 and 2021, 0% of the granted PSUs vested. After this vesting, no further PSUs are outstanding under the LTIP 2019 and the programme has lapsed.

6 Other income and expenses, net

(DKKm)	YTD 2022	YTD 2021
Gain on divestments	202	471
Other income	202	471
Loss on divestments	-	(8)
Acquisition costs	(1)	(5)
Other expenses	(1)	(13)
Other income and expenses, net	201	458

Gain on divestments mainly related to the divestment of waste management in Hong Kong and the damage control business in the UK. In 2021, the gain related mainly to the divestment of Kanal Services in Switzerland.

Loss on divestments in 2021, was mainly related to the divestment of the fruit baskets business in Sweden and the restoration business in the UK.

7 Goodwill impairment

(DKKm)	YTD 2022	YTD 2021
Identified in impairment tests	-	459
Goodwill impairment	-	459

Identified in impairment tests The loss recognised in 2021 related to goodwill impairment in France.

Impairment tests

The Group performs impairment tests on intangibles, i.e. goodwill, brands and customer contracts, annually and whenever there is an indication that intangibles may be impaired. The annual impairment test is performed as per 31 December based on financial budgets approved by management covering the following financial year.

At 30 June 2022, the Group performed a review for indications of impairment of the carrying amount of intangibles. The implementation of IAS 29 in Turkey as well as the increasing interest rates and the delayed realisation of business plans in France were considered impairment indications. Consequently, these CGUs have been tested for impairment at 30 June 2022.

Except for Turkey and France, no impairment indications were identified. It is management's opinion that excess values for all other CGUs are fairly resilient to any likely and reasonable deteriorations in the key assumptions applied and presented in note 3.8 in the consolidated financial statements for 2021.

Turkey

The implementation of IAS 29 resulted in an increase in the carrying amount of goodwill and customer contracts of DKK 0.8 billion. The impairment test at 30 June 2022 based on the updated business plan reflecting the current inflationary environment, did not result in recognition of an impairment loss.

France

During the first six months of 2022, the restructuring plan continued to progress, though slower than anticipated, in part due to exposure to certain industry segments with slow Covid-19 recovery. At the same time, interest rates and inflation rates increased significantly. As a result, management updated the business plans to reflect the current market development. The impairment test at 30 June 2022 based on the updated business plan did not result in recognition of an impairment loss. However, the excess value continues to be limited.

Applied assumptions, sensitivities and carrying amounts for France are illustrated below.

	Goodwill	Forecasting period				Terminal period				Discount rate, net of tax	
		Growth		Margin ¹⁾		Growth		Margin ¹⁾			
	Carrying amount (DKKm)	Applied avg. rate	Allowed decrease	Applied avg. rate	Allowed decrease	Applied avg. rate	Allowed decrease	Applied avg. rate	Allowed decrease	Applied avg. rate	Allowed increase
30 June 2022	937	1.0%	0.6%	2.9%	0.5%	2.5%	0.3%	5.0%	0.2%	9.5%	0.2%
31 Dec 2021	936	1.4%	0.2%	3.3%	0.2%	2.0%	0.1%	5.0%	0.1%	8.9%	0.1%

¹⁾ Excl. allocated corporate costs

8 Discontinued operations

Our strategic divestment programme continued the good momentum with three countries being divested in the first half of 2022, i.e. Taiwan, Russia and Portugal. With Brunei being the only country remaining as asset held for sale and discontinued operations, the divestment programme is now considered completed.

Net profit/(loss) from discontinued operations

(DKKm)	YTD 2022	YTD 2021
Revenue	363	696
Expenses	(338)	(667)
Operating profit before other items	25	29
Other income and expenses, net ¹⁾	133	107
Royalty	(7)	(14)
Operating profit	151	122
Financial income/(expenses), net	-	1
Net profit before tax	151	123
Income tax	(2)	(6)
Net profit from discontinued operations	149	117
Earnings per share from discontinued operations, DKK		
Basic earnings per share (EPS)	0.7	0.7
Diluted earnings per share	0.7	0.7

¹⁾ Related to net gain from the three divestments in H1 2022, including recycling of accumulated foreign exchange adjustments.

Cash flow from discontinued operations

(DKKm)	YTD 2022	YTD 2021
Cash flow from operating activities	(9)	(20)
Cash flow from investing activities	(69)	(82)
Cash flow from financing activities	9	(5)

9 Changes in working capital

(DKKm)	YTD 2022	YTD 2021
Changes in inventories	(24)	11
Changes in receivables	(875)	30
Changes in payables	1,186	1,737
Total	287	1,778

10 Free cash flow

Free cash flow as defined by management, cf. the 2021 Annual Report p. 122, is summarised below. Free cash flow is not a financial performance measure established by IFRS. Accordingly, the measure and its calculation is solely presented as it is used by management as an alternative performance measure in managing the business.

The free cash flow measure should not be considered a substitute for those measures required by IFRS and may not be calculated by other companies in the same manner. As such, reference is made to the IFRS measures included in the condensed consolidated statement of cash flows on p. 15.

(DKKm)	YTD 2022	YTD 2021
Cash flow from operating activities	569	1,793
Acquisition of intangible assets and property, plant and equipment	(309)	(245)
Disposal of intangible assets and property, plant and equipment	21	9
Acquisition of financial assets, net ¹⁾	(49)	(4)
Addition of right-of-use assets, net	(290)	(244)
Total	(58)	1,309

¹⁾ Excluding investments in equity-accounted investees of DKK 39 million (positive) (2021: DKK (18) million). The negative investments in 2021 related to dividends and disposals of equity-accounted investees.

11 Divestments

The Group completed five divestments during 1 January - 30 June 2022 (eight during 1 January - 30 June 2021):

Company/activity	Country	Service type	Excluded from profit or loss	Interest	Annual revenue (DKKm)	Employees (number)
Waste management business	Hong Kong	Technical	February	100%	134	232
ISS Russia	Russia	Country exit	April	100%	112	864
ISS Taiwan	Taiwan	Country exit	April	100%	441	3,092
Damage control	UK	Technical	May	100%	84	91
ISS Portugal	Portugal	Country exit	July	100%	386	3,843
Total					1,157	8,122

Divestment impact

(DKKm)	YTD 2022	YTD 2021
Goodwill	149	175
Other non-current assets	161	289
Current assets	321	224
Non-current liabilities	(24)	(36)
Loans and borrowings	(23)	(121)
Current liabilities	(246)	(153)
Net assets disposed	338	378
Gain/(loss) on divestment, net	300	566
Divestment costs	46	71
Consideration received	684	1,015
Cash in divested businesses	(86)	(60)
Cash consideration received	598	955
Contingent and deferred consideration	38	-
Divestment costs paid	(37)	(66)
Divestment of businesses (cash flow)	599	889

Divestments subsequent to 30 June 2022

The Group completed no divestments from 1 July to 31 July 2022.

12 Assets and liabilities held for sale

Businesses classified as held for sale

At 31 December 2021, five businesses were classified as held for sale comprising four countries (discontinued operations) and the waste management business in Hong Kong.

In H1 2022, we completed the divestment of three countries (Taiwan, Russia and Portugal) and the waste management business in Hong Kong. As a result, only Brunei remained classified as held for sale at 30 June 2022.

Profit or loss effect

In H1 2022, divestment of businesses classified as held for sale at 31 December 2021 resulted in recognition of a net gain of DKK 335 million in profit or loss. The net gain was recognised in Other income and expenses, net (DKK 202 million (gain)) and Net profit from discontinued operations (DKK 133 million (gain)). Recycling of accumulated foreign exchange adjustments recognised in equity had a positive impact on the net gain of DKK 35 million, mainly related to Taiwan.

13 Pensions and similar obligations

For interim periods, the Group's defined benefit obligations are based on valuations from external actuaries carried out at the end of the prior financial year taking into account any subsequent movements in the obligation due to pension costs, contributions etc. up until the reporting date. For interim periods, actuarial calculations are only updated to the extent that significant changes in applied assumptions have occurred. Based on an overall analysis carried out by management, it is determined whether updated actuarial calculations should be obtained for interim periods.

At 30 June 2022, the overall evaluation carried out by management resulted in updated actuarial calculations being obtained for Switzerland, the UK and Germany, due to market fluctuations, which had impacted interest rates, inflation rates and asset values. The updated calculations led to recognition of actuarial gains of DKK 1,233 million, which were largely offset by impact from loss on plan assets of DKK 868 million and asset ceiling of DKK 210 million. The net gain of DKK 155 million was recognised in other comprehensive income with a resulting decrease in the defined benefit obligation.

14 Provisions

(DKKm)	Legal and labour-related cases	Self-insurance	Restructurings	Onerous contracts	Other	YTD 2022	YTD 2021
Provisions at 1 January	237	261	375	330	513	1,716	1,926
Foreign exchange adjustments	(3)	13	-	6	10	26	13
Additions	11	74	-	-	-	85	133
Used during the year	(25)	(79)	(163)	(167)	(49)	(483)	(407)
Unused amounts reversed	(10)	(2)	(5)	(19)	(9)	(45)	(90)
Reclass (to)/from other liabilities	-	(1)	(7)	-	-	(8)	226
Provisions at 30 June	210	266	200	150	465	1,291	1,801
Non-current	36	129	94	71	261	591	294
Current	174	137	106	79	204	700	1,507

Restructurings Execution of restructuring projects initiated following Covid-19 continued in the first six months of 2022 and resulted in payments of DKK 163 million mainly in Germany, France and Spain.

Onerous contracts In H1 2022, the provision decreased DKK 180 million mainly due to the exit from the Danish Defence contract, which was completed by the end of May 2022.

15 Government grants

Covid-19 related grants

In the first six months of 2022, the Group received Covid-19 related grants to compensate costs related to e.g. employees on furlough, social security contribution and sick pay compensation mainly in Denmark, Hong Kong and Sweden. As the grants compensate costs already incurred, they are recognised as a reduction of staff costs.

(DKKm)	YTD 2022	YTD 2021
Wage subvention	22	309
Sick pay compensation	13	9
Social security contribution	-	5
Other	-	1
Recognised in Staff costs	35	324
Hereof included in Other receivables as of 30 June	13	56

16 Hyperinflation in Turkey

Countries, where the cumulative three-year inflation exceeds 100%, are generally considered highly inflationary, and application of IAS 29 “Financial Reporting in Hyperinflationary Economies” must be considered. Based on monthly inflation data from the Turkey Statistical Institute, Turkey exceeded this threshold for the first time in February 2022. For the first six months of 2022, the inflation rate in Turkey was 42%. Consequently, ISS has implemented IAS 29 for the first time in this interim report with effect from 1 January 2022.

Under IAS 29, ISS is required to restate the accounting figures of the Group's subsidiary in Turkey to reflect the purchasing power at the end of the reporting period. This means that the income statement, equity and non-monetary items of the financial position are restated to reflect the purchasing power as at 30 June 2022. Monetary items such as receivables, payables, loans and borrowings are not subject to restatement as these items already reflect the purchasing power on 30 June 2022.

Furthermore, IAS 29 requires (in combination with IAS 21 “The Effects of Changes in Foreign Exchange Rates”) that transactions of the Turkish subsidiary in Turkish lira for the reporting period shall be translated into DKK by using the exchange rate at 30 June 2022.

In accordance with the requirements of IAS 29, comparative figures have not been restated.

Accounting impact of hyperinflation restatement in Turkey

The table below shows the accounting impact of the hyperinflation restatements for the period 1 January - 30 June 2022:

(DKKm)	YTD 2022 (excl. IAS 29)	Inflation restatement		Re- translation (end rates)	Total adjustments	YTD 2022 (reported)
		Non- monetary items	Profit or loss			
Statement of profit or loss						
Revenue	36,825	-	223	(95)	128	36,953
Depreciation and amortisation	(674)	(26)	-	2	(24)	(698)
Other costs	(34,636)	-	(202)	86	(116)	(34,752)
Operating profit before other items	1,515	(26)	21	(7)	(12)	1,503
Other income and expenses, net	201	-	-	-	-	201
Royalty	(624)	-	-	-	-	(624)
Amortisation of customer contracts	(31)	(4)	-	-	(4)	(35)
Operating profit	1,061	(30)	21	(7)	(16)	1,045
Financial income	68	115	(13)	-	102	170
Financial expenses	(306)	-	(7)	6	(1)	(307)
Profit before tax	823	85	1	(1)	85	908
Income tax	(163)	(35)	(1)	-	(36)	(199)
Net profit from continuing operations	660	50	-	(1)	49	709
Net profit from discontinued operations	149	-	-	-	-	149
Net profit	809	50	-	(1)	49	858
Statement of cash flows						
Operating profit before other items	1,515	(26)	21	(7)	(12)	1,503
Depreciation and amortisation	674	26	-	(2)	24	698
Non-cash items related to hyperinflation	-	-	(21)	-	(21)	(21)
Other cash flow items	(1,619)	-	-	8	8	(1,611)
Cash flow from operating activities	570	-	-	(1)	(1)	569
Cash flow from investing activities	275	-	-	2	2	277
Cash flow from financing activities	133	-	-	-	-	133
Free cash flow (non-IFRS)	(59)	-	-	1	1	(58)
Financial ratios (%)						
Organic growth (non-IFRS)	6.72	-	-	-	-	6.72
Operating margin	4.10	(0.07)	0.06	(0.02)	(0.03)	4.07

16 Hyperinflation in Turkey (continued)

(DKKm)	YTD 2022 (excl. IAS 29)	Inflation restatement		Re- translation (end rates)	Total adjustments	YTD 2022 (reported)
		Non- monetary items	Profit or loss			
Statement of financial position						
Goodwill	15,229	596	-	-	596	15,825
Customer contracts	544	194	-	-	194	738
Capitalised software	468	2	-	-	2	470
Property, plant and equipment and leases	3,076	84	-	-	84	3,160
Other assets	22,424	-	-	-	-	22,424
Total assets	41,741	876	-	-	876	42,617
Other comprehensive income	293	768	-	-	768	1,061
Other equity elements	5,111	49	-	-	49	5,160
Total equity	5,404	817	-	-	817	6,221
Deferred tax liabilities	505	59	-	-	59	564
Other liabilities	35,832	-	-	-	-	35,832
Total equity and liabilities	41,741	876	-	-	876	42,617

Overall, the implementation of IAS 29 did not have a material impact on the Group's statement of profit or loss and cash flows, and consequently the effect on our three key KPIs was immaterial, i.e. organic growth (non-IFRS) and free cash flow (non-IFRS) were unchanged and operating margin decreased 3 bps.

Financial position

On the other hand, the restatement for inflation significantly increased the Group's goodwill (DKK 596 million) and customer contracts (DKK 194 million) due to values carried from the acquisition of Rönésans in 2021 and the original acquisition in Turkey in 2005.

Furthermore, the Group's value of property, plant and equipment and leases increased moderately (DKK 84 million) due to the inflation restatement, which was based on assumed average useful lives of 3-5 years. As a result, depreciation and amortisation were recalculated, which led to higher costs in the profit or loss.

Equity increased DKK 817 million mainly as a result of the opening restatement of non-monetary items of DKK 768 million and the restatement effect from changes in the price index in the first six months of 2022.

Profit or loss

The restatement of the Group's revenue had a net positive impact of DKK 128 million due to DKK 223 million stemming from the increase in the price index of 17% in the first six months of 2022, partly offset by the impact from re-translation to exchange rates at 30 June 2022 of DKK (95) million.

Operating profit before other items was negatively affected with DKK 12 million, as the inflation restatement of property, plant and equipment and leases led to higher depreciation and amortisation for the period (DKK 24 million). This more than offset the net positive impact from inflation restatement and re-translation.

Financial expenses, net was positively impacted by DKK 102 million reflecting the restatement of non-monetary items for the inflation development in the first six months and the offset of inflation restatement of profit or loss items in the same period.

Based on the above, and the resulting negative impact on Income tax of DKK 36 million, Net profit increased DKK 49 million for the first six months of 2022 as a result of the implementation of IAS 29.

Cash flows

The impact on the Group's cash flow statement of the restatement for IAS 29 was insignificant.

16 Hyperinflation in Turkey (continued)

§ Accounting policy

Inflation restatement

Non-monetary items, which are carried at historical cost, such as goodwill, customer contracts and property, plant and equipment, including right-of-use assets and deferred tax, have been restated for the effect of inflation based on changes in the price index for the period from initial recognition to 30 June 2022 or to the date of disposal, where relevant. The restatement of non-monetary assets was made effective from the time, the items were initially recognised, which was no earlier than 2005, when ISS first entered Turkey through an acquisition.

When restating the non-monetary items, a monetary gain or loss occurred. The effect relating to the change in the price index for the reporting period has been recognised in the profit or loss under financial income except for the tax effect, which has been recognised under income tax. The effect relating to the period prior to 1 January 2022 has been recognised in other comprehensive income under equity.

Management has assessed whether the restatement of goodwill, customer contracts and property, plant and equipment, including right-of-use assets, represents an indication of impairment to ensure that the restated amounts do not exceed the recoverable amounts of the assets, see note 7, Goodwill impairment.

Monetary items such as receivables, payables, loans and borrowings are not subject to restatement for the effects of inflation as these items already reflect the purchasing power at the reporting date.

Equity includes the opening effect of restating non-monetary items. Further, the Turkish subsidiary has been restated for the effects of inflation based on the changes in the price index for the reporting period and recognised in other comprehensive income with set-off within financial income in the profit or loss.

Profit or loss All transactions in the period have been restated to reflect changes in the price index from the time of transaction to the end of the reporting period, with the exception of depreciation and amortisation. The latter have been recalculated based on the inflation-adjusted costs of intangible assets and property, plant and equipment, including right-of-use assets. The recalculation has been made based on the normal useful lives of the relevant assets based on the Group's accounting policy, cf. note 2.1 in the consolidated financial statements for 2021.

Cash flow statement Operating profit before other items includes a non-cash effect from the inflation restatement, which has been eliminated in the line Non-cash items related to hyperinflation.

Comparative figures Since the Group's functional currency, DKK, is a non-hyperinflationary currency, IAS 29 does not require restatement of comparative figures in the year of implementation. Consequently, comparative figures in this interim report have not been restated.

Price index

Restatement for hyperinflation of the accounting figures of the Turkish subsidiary has been based on the development in the consumer price index provided by the Turkish Statistical Institute.

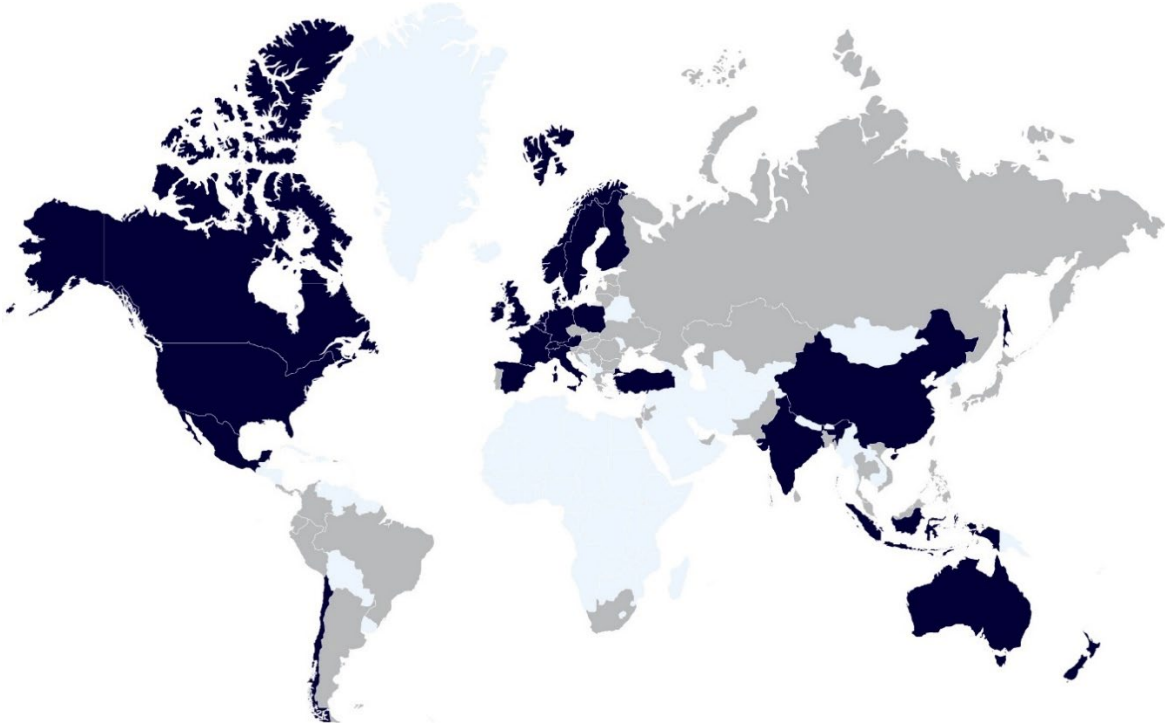
Retranslation from TRY to DKK

The financial statements of the Turkish subsidiary, including effects of inflation restatement, have been translated into DKK applying the TRY/DKK exchange rate at the reporting date as opposed to the Group's normal practice of translating the profit or loss using the exchange rate at the transaction date or an average exchange rate for the month. The TRY/DKK exchange rate decreased from 50.53 at the beginning of 2022 to 42.95 at 30 June 2022. The average TRY/DKK exchange for the reporting period was 45.99.

17 Subsequent events

Other than set out elsewhere in these condensed consolidated interim financial statements, we are not aware of events subsequent to 30 June 2022, which are expected to have a material impact on the Group's financial position.

Our global footprint



ISS is a leading, global provider of workplace and facility service solutions. In partnership with customers, ISS drives the engagement and well-being of people, minimises the impact on the environment, and protects and maintains property. ISS brings all of this to life through a unique combination of data, insight and service excellence at offices, factories, airports, hospitals and other locations across the globe. In 2021, Group revenue was DKK 71.4 billion.